POG Result: Improve the Quality of Natural Resources				
Activity	Desired Results	Strategies	Measures for Accountability	
What we do	What We Want to Achieve	How We Will Do It	How We Will Measure Success	
Monitor,	Using an efficient mix of	Maintain and operate marine and	 Percent of freshwater ambient 	
assess, and	monitoring designs and	freshwater monitoring networks, a	monitoring stations not meeting	
forecast the	programs, we are able to	statewide stream gauging network, an	water quality criteria (by region).	
quality of	reliably assess and report on	invasive aquatic plants monitoring		
state waters,	the health of freshwater	program, and marine and lake beach	 Percent of marine ambient 	
and measure	rivers and streams, lakes,	monitoring.	monitoring stations not meeting	
stream flows	marine and estuarine waters,	Develop a Comprehensive Water	water quality criteria.	
statewide.	and marine sediments	Monitoring strategy for Ecology in		
	statewide.	collaboration with Ecology's Water	Condition of Puget Sound	
		Quality Program, the U.S.	sediments (percent area) (annual	
	We are able to reliably	Environmental Protection Agency, the	measure).	
	evaluate stream flows in	Governor's Monitoring Forum, and		
	salmon critical basins and key	other key clients, stakeholders, and	Percent of marine swimming	
	watersheds statewide,	partners.	beaches posted for not meeting	
	compare actual flows to in-	Participate as an active contributor to	water quality criteria (May-Sept).	
	stream flow targets, and	the Governor's Monitoring Forum, the		
	make near real-time stream	Puget Sound Ambient Monitoring	Percent of stream flows below	
	flow data available to the	Program, and other interagency	critical low flows.	
	public via Ecology's web site.	bodies mandated to coordinate	Astrolates on flour some and to	
		multiple agency monitoring efforts.	Actual stream flows compared to in stream flow rules (necessity)	
		Engage new monitoring technologies to increase temporal/captial squareses	in-stream flow rules (percent	
		to increase temporal/spatial coverage,	meeting target flow) - in	
		improve overall cost-effectiveness,	development.	
		and expand our ability to predict important changes in both water	Percent of sites not meeting water	
		quality and stream flow	quality criteria for toxics in fish	
		measurements.	tissue (annual measure).	
		mousui ements.	tissue (ariiluai fileasure).	

POG Result: Improve the Quality of Natural Resources				
Activity	Desired Results	Strategies	Measures for Accountability	
What we do	What We Want to Achieve	How We Will Do It	How We Will Measure Success	
Conduct	Timely, peer-reviewed	 Conduct pollution studies (especially 	Number of polluted stream and	
environmental	scientific studies on pollution	water cleanup studies to calculate	river segments (i.e. the portion of	
studies for	problems enable Ecology	total maximum daily loads) to address	a stream between two tributary	
pollution	managers to make sound	known or suspected problems at	inputs), and the number of lakes,	
source	environmental decisions.	individual sites or across regional	and marine/estuarine bays,	
identification		areas.	evaluated in water cleanup study	
and control.		 Evaluate more cost-effective, 	reports (TMDL studies).	
		streamlined approaches to conducting		
		TMDL studies.	 Number of environmental studies 	
		Implement intensive monitoring	completed by EAP.	
		studies or directed research projects		
		to improve our knowledge of the	• Selected individual study results	
		effects of environmental management	may be reported each quarter.	
		activities.		
		 Coordinate with client programs to 		
		develop specific studies and		
		investigations that support their		
		management priorities.		
Measure	Manchastar Environmental	- Operate a full consider anylina mental	a Number of chemical analyses	
environmental	Manchester Environmental	Operate a full-service environmental chamistry laboratory providing	Number of chemical analyses completed for clients	
contaminants	Laboratory accurately measures and reports	chemistry laboratory providing	completed for clients.	
	contaminant levels in	technical and analytical support for environmental chemistry and	Percent of acceptable results from	
by performing laboratory	submitted samples.	microbiology.	proficiency testing of "blind"	
analyses.	Submitted samples.	Stay current with technology and	samples analyzed by Manchester	
anaryses.		methods in order to meet the needs	Environmental Laboratory.	
		of clients.	Liivii Oriiiieritai Laboratory.	
		or charts.		

Activity What we do	Desired Results What We Want to Achieve	Strategies How We Will Do It	Measures for Accountability How We Will Measure Success
Assure environmental laboratories can provide quality data.	Environmental laboratories submitting data to the Departments of Ecology and Health demonstrate the capability to provide accurate, defensible data.	 Optimally balance workload, production, method development, and staffing with regard to costs/revenues and core agency mission/objectives. Continue to improve and integrate laboratory information technology systems and resolve connectivity to the agency domain "forest." Manage an accreditation program for environmental and drinking water laboratories. Evaluate the ramifications of becoming an accrediting authority in the National Environmental Laboratory Accreditation Program (NELAP). Develop or adopt a system for automatic proficiency testing (PT) tracking so as to allow performance measurement in a more timely way. 	Percent of acceptable results from proficiency testing of "blind" samples analyzed by 95 representative accredited laboratories (of 480 labs in the program).

POG Result: Improve the Quality of Natural Resources				
Activity	Desired Results	Strategies	Measures for Accountability	
What we do	What We Want to Achieve	How We Will Do It	How We Will Measure Success	
Improve the	Environmental data used by	 Administer Ecology's QA policy (1-21), 	 Percent of data results added to 	
quality of data	Ecology are reliable, credible,	provide training and support for QAPP	Ecology's Environmental	
used for	and defensible.	development, and assist Ecology staff	Information Management database	
environmental		with technical review of plans and	that meet the highest level of data	
decision	EAP monitoring plans are	QA/QC data.	quality – <i>in development</i> .	
making.	adequately designed to	 Evaluate the optimal balance and 		
	collect accurate scientific	priority of quality assurance (QA)	 Number of environmental 	
	data.	activities given resource limitations,	monitoring plans completed by	
		including USEPA's recommendation	EAP.	
	Ecology grantee monitoring	for independent data quality		
	plans are adequately	validation.		
	designed to collect accurate	 Jointly develop and implement a 		
	scientific data.	Credible Data Policy with Water		
		Quality Program.		
		 EA Program maintains business lead 		
		role on Environmental Information		
		Management Steering Committee.		